

Muslim Brotherhood 1982 World Plan Documentation

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1: CAPTURE OF DOCUMENTATION

<http://www.historycommons.org/context.jsp?item=a1282theproject#a1282th>

December 1982: Muslim Brotherhood Project to Infiltrate and Defeat the West



Youssef Nada.

[Source: Zuma Press/ NewsCom]

In November 2001, Swiss investigators will search the home of Youssef Nada, the leader of Al Taqwa Bank, a Swiss bank that had just been shut down by the US and the UN for alleged ties to al-Qaeda, Hamas, and other radical militant groups (see [November 7, 2001](#)). Nada and other Al Taqwa directors are prominent members of the Muslim Brotherhood. Newsweek will say, “The Brotherhood, founded in Egypt in 1928 as a religious and quasi-political counterweight to the corrupt and increasingly decadent royalist and colonial governments dominating the Islamic world, always has had two faces: one a peaceful public, proselytizing and social-welfare oriented wing; the other a clandestine, paramilitary wing.... Intelligence and law-enforcement officials say that while some branches and elements of the Brotherhood, such as the offshoots now operating in Egypt and Syria, have pledged to work for their goal of a worldwide Islamic caliphate using peaceful means and electoral politics, the Brotherhood has also spun off many—if not most—of the more violent local and international groups devoted to the cause of Islamic holy war.” Such offshoots will include al-Qaeda and Hamas. [Newsweek, 12/24/2004] Swiss investigators discover a 14-page document from December 1982 entitled “The Project.” Nada claims not to know who wrote the document or how he came to have it, and he says he disagrees with most of the contents. The document details a strategic plan whose ultimate goal is “the establishment of the reign of God over the entire world.” The document begins, “This report presents a global vision of an international strategy of Islamic policy.” It recommends to “study of the centers of power locally and worldwide, and the possibilities of placing them under influence,” to contact and support new holy war movements anywhere in the world, to support holy war in Palestine, and “nurtur[e] the sentiment of rancor with regard to Jews.” Swiss investigators who analyze the document will later write that the strategy aims to achieve “a growing influence over the Muslim world. It is pointed out that the [Muslim Brotherhood] doesn’t have to act in the name of the Brotherhood, but can infiltrate existing entities. They can thus avoid being located and neutralized.” The document also advocates creating a network of religious, educational, and charitable institutions in

Europe and the US to increase influence there. [*Unknown*, 12/1982; *Le Temps (Geneva)*, 10/6/2005]

Entity Tags: [Muslim Brotherhood](#)

Timeline Tags: [Complete 911 Timeline](#)

<http://archive.frontpagemag.com/readArticle.aspx?ARTID=4476>

2: Introductory FP Magazine article, 2006:

The Muslim Brotherhood "Project" By: [Patrick Poole](#)

FrontPageMagazine.com | Thursday, May 11, 2006

One might be led to think that if international law enforcement authorities and Western intelligence agencies had discovered a twenty-year old document revealing a top-secret plan developed by the oldest Islamist organization with one of the most extensive terror networks in the world to launch a program of “cultural invasion” and eventual conquest of the West that virtually mirrors the tactics used by Islamists for more than two decades, that such news would scream from headlines published on the front pages and above the fold of the *New York Times*, *Washington Post*, *London Times*, *Le Monde*, *Bild*, and *La Repubblica*.

If that’s what you might think, you would be wrong.

In fact, such a document was recovered in a raid by Swiss authorities in November 2001, two months after the horror of 9/11. Since that time information about this document, known in counterterrorism circles as “*The Project*”, and discussion regarding its content has been limited to the top-secret world of Western intelligence communities. Only through the work of an intrepid Swiss journalist, Sylvain Besson of *Le Temps*, and his book published in October 2005 in France, *La conquête de l'Occident: Le projet secret des Islamistes (The Conquest of the West: The Islamists' Secret Project)*, has information regarding *The Project* finally been made public. One Western official cited by Besson has described *The Project* as “a totalitarian ideology of infiltration which represents, in the end, the greatest danger for European societies.”

Now FrontPage readers will be the first to be able to read the complete English translation of *The Project*.

What Western intelligence authorities know about *The Project* begins with the raid of a luxurious villa in Campione, Switzerland on November 7, 2001. The target of the raid was Youssef Nada, director of the Al-Taqwa Bank of Lugano, who has had active association with the Muslim Brotherhood for more than 50 years and who admitted to being one of the organization’s international leaders. The Muslim Brotherhood, regarded as the oldest and one of the most important Islamist movements in the world, was founded by Hasan al-Banna in 1928 and dedicated to the credo, “*Allah is our objective. The Prophet is our leader. Qur’an is our law. Jihad is our way. Dying in the way of Allah is our highest hope.*”

The raid was conducted by Swiss law enforcement at the request of the White House in the initial crackdown on terrorist finances in the immediate aftermath of 9/11. US and Swiss investigators had been looking at Al-Taqwa’s involvement in money laundering and funding a wide range of Islamic terrorist groups, including Al-Qaeda, HAMAS (the Palestinian affiliate of the Muslim Brotherhood), the Algerian GIA, and the Tunisian Ennahdah.

Included in the documents seized during the raid of Nada’s Swiss villa was a 14-page plan written in Arabic and dated December 1, 1982, which outlines a 12-point strategy to “*establish an Islamic government on earth*” – identified as *The Project*. According to testimony given to Swiss authorities by Nada, the unsigned document was prepared by

“Islamic researchers” associated with the Muslim Brotherhood.

What makes *The Project* so different from the standard “Death of America! Death to Israel!” and “Establish the global caliphate!” Islamist rhetoric is that it represents a flexible, multi-phased, long-term approach to the “cultural invasion” of the West. Calling for the utilization of various tactics, ranging from immigration, infiltration, surveillance, propaganda, protest, deception, political legitimacy and terrorism, *The Project* has served for more than two decades as the Muslim Brotherhood “master plan”. As can be seen in a number of examples throughout Europe – including the political recognition of parallel Islamist government organizations in Sweden, the recent “cartoon” jihad in Denmark, the Parisian car-burning *intifada* last November, and the 7/7 terrorist attacks in London – the plan outlined in *The Project* has been overwhelmingly successful.

Rather than focusing on terrorism as the sole method of group action, as is the case with Al-Qaeda, in perfect postmodern fashion the use of terror falls into a multiplicity of options available to progressively infiltrate, confront, and eventually establish Islamic domination over the West. The following tactics and techniques are among the many recommendations made in *The Project*:

- Networking and coordinating actions between likeminded Islamist organizations;
- Avoiding *open* alliances with known terrorist organizations and individuals to maintain the appearance of “moderation”;
- Infiltrating and taking over existing Muslim organizations to realign them towards the Muslim Brotherhood’s collective goals;
- Using deception to mask the intended goals of Islamist actions, as long as it doesn’t conflict with *shari’a* law;
- Avoiding social conflicts with Westerners locally, nationally or globally, that might damage the long-term ability to expand the Islamist powerbase in the West or provoke a lash back against Muslims;
- Establishing financial networks to fund the work of conversion of the West, including the support of full-time administrators and workers;
- Conducting surveillance, obtaining data, and establishing collection and data storage capabilities;
- Putting into place a watchdog system for monitoring Western media to warn Muslims of “international plots fomented against them”;
- Cultivating an Islamist intellectual community, including the establishment of think-tanks and advocacy groups, and publishing “academic” studies, to legitimize Islamist positions and to chronicle the history of Islamist movements;
- Developing a comprehensive 100-year plan to advance Islamist ideology throughout the world;
- Balancing international objectives with local flexibility;
- Building extensive social networks of schools, hospitals and charitable organizations dedicated to Islamist ideals so that contact with the movement for Muslims in the West is constant;
- Involving ideologically committed Muslims in democratically-elected institutions on all levels in the West, including government, NGOs, private organizations and labor unions;
- Instrumentally using existing Western institutions until they can be converted and put into service of Islam;
- Drafting Islamic constitutions, laws and policies for eventual implementation;
- Avoiding conflict within the Islamist movements on all levels, including the development of processes for conflict resolution;
- Instituting alliances with Western “progressive” organizations that share similar goals;

- Creating autonomous “security forces” to protect Muslims in the West;
- Inflaming violence and keeping Muslims living in the West “in a *jihād* frame of mind”;
- Supporting *jihād* movements across the Muslim world through preaching, propaganda, personnel, funding, and technical and operational support;
- Making the Palestinian cause a global wedge issue for Muslims;
- Adopting the total liberation of Palestine from Israel and the creation of an Islamic state as a keystone in the plan for global Islamic domination;
- Instigating a constant campaign to incite hatred by Muslims against Jews and rejecting any discussions of conciliation or coexistence with them;
- Actively creating *jihād* terror cells within Palestine;
- Linking the terrorist activities in Palestine with the global terror movement;
- Collecting sufficient funds to indefinitely perpetuate and support *jihād* around the world;

In reading *The Project*, it should be kept in mind that it was drafted in 1982 when current tensions and terrorist activities in the Middle East were still very nascent. In many respects, *The Project* is extremely prescient for outlining the bulk of Islamist action, whether by “moderate” Islamist organizations or outright terror groups, over the past two decades.

At present, most of what is publicly known about *The Project* is the result of Sylvain Besson’s investigative work, including his book and a related article published last October in the Swiss daily, *Le Temps*, [*L’islamisme à la conquête du monde*](#) (*Islamism and the Conquest of the World*), profiling his book, which is only available in a French-language edition. At least one Egyptian newspaper, *Al-Mussawar*, published the entire Arabic text of *The Project* last November.

In the English-language press, the attention paid to Besson’s revelation of *The Project* has been almost non-existent. The only mention found in a mainstream media publication in the US has been as a secondary item in an article in the *Weekly Standard* (February 20, 2006) by Olivier Guitta, [*The Cartoon Jihad*](#). The most extensive commentary on *The Project* has been by an American researcher and journalist living in London, Scott Burgess, who has posted his analysis of the document on his blog, [*The Daily Ablution*](#). Along with his commentary, an English translation of the French text of *The Project* was serialized in December (Parts [I](#), [II](#), [III](#), [IV](#), [V](#), [Conclusion](#)). The complete English translation prepared by Mr. Burgess is presented in its entirety here with his permission.

The lack of public discussion about *The Project* notwithstanding, the document and the plan it outlines has been the subject of considerable discussion amongst the Western intelligence agencies. One US counterterrorism official who spoke with Besson about *The Project*, and who is cited in Guitta’s *Weekly Standard* article, is current White House terrorism czar, Juan Zarate. Calling *The Project* a Muslim Brotherhood master plan for “spreading their political ideology,” Zarate expressed concerns to Besson because “the Muslim Brotherhood is a group that worries us not because it deals with philosophical or ideological ideas but because it defends the use of violence against civilians.”

One renowned international scholar of Islamist movements who also spoke with Besson, Reuven Paz, talked about *The Project* in its historical context:

The Project was part of the charter of the international organization of the Muslim Brotherhood, which was official established on July 29, 1982. It reflects a vast plan which was revived in the 1960s, with the immigration of Brotherhood intellectuals, principally Syrian and Egyptians, into Europe.

As Paz notes, *The Project* was drafted by the [Muslim Brotherhood](#) as part of its rechartering process in 1982, a time that marks an upswing in its organizational expansion internationally, as well as a turning point in the alternating

periods of repression and toleration by the Egyptian government. In 1952, the organization played a critical support role to the Free Officers Movement led by Gamal Abdul Nasser, which overthrew King Faruq, but quickly fell out of favor with the new revolutionary regime because of Nasser's refusal to follow the Muslim Brotherhood's call to institute an ideologically committed Islamic state. At various times since the July Revolution in 1952, the Brotherhood has regularly been banned and its leaders killed and imprisoned by Egyptian authorities.

Since it was rechartered in 1982, the Muslim Brotherhood has spread its network across the Middle East, Europe, and even America. At home in Egypt, parliamentary elections in 2005 saw the Muslim Brotherhood winning 20 percent of the available legislative seats, comprising the largest opposition party block. Its Palestinian affiliate, known to the world as HAMAS, recently gained control of the Palestinian Authority after elections secured for them 74 of 132 seats in the Palestinian Legislative Council. Its Syrian branch has historically been the largest organized group opposing the Assad regime, and the organization also has affiliates in Jordan, Sudan, and Iraq. In the US, the Muslim Brotherhood is primarily represented by the Muslim American Society (MAS).

Since its formation, the Muslim Brotherhood has advocated the use of terrorism as a means of advancing its agenda of global Islamic domination. But as the largest popular radical movement in the Islamic world, it has attracted many leading Islamist intellectuals. Included among this group of Muslim Brotherhood intellectuals is Youssef Qaradawi, an Egyptian-born, Qatar-based Islamist cleric.

As one of the leading Muslim Brotherhood spiritual figures and radical Islamic preachers (who has his own weekly program on Al-Jazeera), Qaradawi has been one of the leading apologists of suicide bombings in Israel and terrorism against Western interests in the Middle East. Both Sylvain Besson and Scott Burgess provide extensive comparisons between Qaradawi's publication, *Priorities of the Islamic Movement in the Coming Phase*, published in 1990, and *The Project*, which predates Qaradawi's *Priorities* by eight years. They note the striking similarities in the language used and the plans and methods both documents advocate. It is speculated that *The Project* was either used by Qaradawi as a template for his own work, or that he had a hand in its drafting in 1982. Perhaps coincidentally, Qaradawi was the fourth largest shareholder in the Al-Taqwa Bank of Lugano, the director of which, Youssef Nada, was the individual in whose possession *The Project* was found. Since 1999, Qaradawi has been banned from entering the US as a result of his connections to terrorist organizations and his outspoken advocacy of terrorism.

For those who have read *The Project*, what is most troubling is not that Islamists have developed a plan for global dominance; it has been assumed by experts that Islamist organizations and terrorist groups have been operating off an agreed-upon set of general principles, networks and methodology. What is startling is how effectively the Islamist plan for conquest outlined in *The Project* has been implemented by Muslims in the West for more than two decades. Equally troubling is the ideology that lies behind the plan: inciting hatred and violence against Jewish populations around the world; the deliberate co-opting and subversion of Western public and private institutions; its recommendation of a policy of deliberate escalating confrontation by Muslims living in the West against their neighbors and fellow-citizens; the acceptance of terrorism as a legitimate option for achieving their ends and the inevitable reality of *jihad* against non-Muslims; and its ultimate goal of forcibly instituting the Islamic rule of the caliphate by *shari'a* in the West, and eventually the whole world.

If the experience over the past quarter of a century seen in Europe and the US is any indication, the "Islamic researchers" who drafted *The Project* more than two decades ago must be pleased to see their long-term plan to conquer the West and to see the Green flag of Islam raised over its citizens realized so rapidly, efficiently and completely. If Islamists are equally successful in the years to come, Westerners ought to enjoy their personal and political freedoms while they last.

To read the English translation of *The Project*, [click here](#).

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3: SURAH 9 QURAN EXCERPTS

<http://www.usc.edu/schools/college/crcc/engagement/resources/texts/muslim/quran/009.qmt.html>

009.005

YUSUFALI: But when the forbidden months are past, then fight and slay the Pagans wherever ye find them, an seize them, beleaguer them, and lie in wait for them in every stratagem (of war); but if they repent, and establish regular prayers and practise regular charity, then open the way for them: for Allah is Oft-forgiving, Most Merciful.

PICKTHAL: Then, when the sacred months have passed, slay the idolaters wherever ye find them, and take them (captive), and besiege them, and prepare for them each ambush. But if they repent and establish worship and pay the poor-due, then leave their way free. Lo! Allah is Forgiving, Merciful.

SHAKIR: So when the sacred months have passed away, then slay the idolaters wherever you find them, and take them captives and besiege them and lie in wait for them in every ambush, then if they repent and keep up prayer and pay the poor-rate, leave their way free to them; surely Allah is Forgiving, Merciful.

[. . .]

009.029

YUSUFALI: Fight those who believe not in Allah nor the Last Day, nor hold that forbidden which hath been forbidden by Allah and His Messenger, nor acknowledge the religion of Truth, (even if they are) of the People of the Book, until they pay the Jizya with willing submission, and feel themselves subdued.

PICKTHAL: Fight against such of those who have been given the Scripture as believe not in Allah nor the Last Day, and forbid not that which Allah hath forbidden by His messenger, and follow not the Religion of Truth, until they pay the tribute readily, being brought low.

SHAKIR: Fight those who do not believe in Allah, nor in the latter day, nor do they prohibit what Allah and His Messenger have prohibited, nor follow the religion of truth, out of those who have been given the Book, until they pay the tax in acknowledgment of superiority and they are in a state of subjection.

009.030

YUSUFALI: The Jews call 'Uzair a son of Allah, and the Christians call Christ the son of Allah. That is a saying from their mouth; (in this) they but imitate what the unbelievers of old used to say. Allah's curse be on them: how they are deluded away from the Truth!

PICKTHAL: And the Jews say: Ezra is the son of Allah, and the Christians say: The Messiah is the son of Allah. That is their saying with their mouths. They imitate the saying of those who disbelieved of old. Allah (Himself) fighteth against them. How perverse are they!

SHAKIR: And the Jews say: Uzair is the son of Allah; and the Christians say: The Messiah is the son of Allah; these are the words of their mouths; they imitate the saying of those who disbelieved before; may Allah destroy them; how they are turned away!

009.031

YUSUFALI: They take their priests and their anchorites to be their lords in derogation of Allah, and (they take as their Lord) Christ the son of Mary; yet they were commanded to worship but One Allah: there is no god but He. Praise and glory to Him: (Far is He) from having the partners they associate (with Him).

PICKTHAL: They have taken as lords beside Allah their rabbis and their monks and the Messiah son of Mary, when they were bidden to worship only One Allah. There is no Allah save Him. Be He Glorified from all that they ascribe as partner (unto Him)!

SHAKIR: They have taken their doctors of law and their monks for lords besides Allah, and (also) the Messiah son of Marium and they were enjoined that they should serve one Allah only, there is no god but He; far from His glory be what they set up (with Him).

009.032

YUSUFALI: Fain would they extinguish Allah's light with their mouths, but Allah will not allow but that His light should be perfected, even though the Unbelievers may detest (it).

PICKTHAL: Fain would they put out the light of Allah with their mouths, but Allah disdaineth (aught) save that He shall perfect His light, however much the disbelievers are averse.

SHAKIR: They desire to put out the light of Allah with their mouths, and Allah will not consent save to perfect His light, though the unbelievers are averse.

009.033

YUSUFALI: It is He Who hath sent His Messenger with guidance and the Religion of Truth, to proclaim it over all religion, even though the Pagans may detest (it).

PICKTHAL: He it is Who hath sent His messenger with the guidance and the Religion of Truth, that He may cause it to prevail over all religion, however much the idolaters may be averse.

SHAKIR: He it is Who sent His Messenger with guidance and the religion of truth, that He might cause it to prevail over all religions, though the polytheists may be averse.

009.034

YUSUFALI: O ye who believe! there are indeed many among the priests and anchorites, who in Falsehood devour the substance of men and hinder (them) from the way of Allah. And there are those who bury gold and silver and spend it not in the way of Allah: announce unto them a most grievous penalty-

PICKTHAL: O ye who believe! Lo! many of the (Jewish) rabbis and the (Christian) monks devour the wealth of mankind wantonly and debar (men) from the way of Allah. They who hoard up gold and silver and spend it not in the way of Allah, unto them give tidings (O Muhammad) of a painful doom,

SHAKIR: O you who believe! most surely many of the doctors of law and the monks eat away the property of men falsely, and turn (them) from Allah's way; and (as for) those who hoard up gold and silver and do not spend it in Allah's way, announce to them a painful chastisement,

009.035

YUSUFALI: On the Day when heat will be produced out of that (wealth) in the fire of Hell, and with it will be branded their foreheads, their flanks, and their backs, their flanks, and their backs.- "This is the (treasure) which ye buried for yourselves: taste ye, then, the (treasures) ye buried!"

PICKTHAL: On the day when it will (all) be heated in the fire of hell, and their foreheads and their flanks and their backs will be branded therewith (and it will be said unto them): Here is that which ye hoarded for yourselves. Now taste of what ye used to hoard.

SHAKIR: On the day when it shall be heated in the fire of hell, then their foreheads and their sides and their backs shall be branded with it; this is what you hoarded up for yourselves, therefore taste what you hoarded.

4: BLACK FLAG ARMY HADITH

“Hadith indicate that **black flags** [the flags of the army of Islam; now often seen in street protests] coming from the area of Khorasan will signify the appearance of the Mahdi is nigh. Khorasan is in todays Iran, and some scholars have said that this hadith means when the black flags appear from Central Asia, i.e. in the direction of Khorasan, then the appearance of the Mahdi is imminent.”

[The Approach of Armageddon? (Canada, Supreme Muslim Council of America, 2003), p. 231. (NB Others point out that Khorasan formerly referred to areas E & NE of Persian Empire; and point to the Taliban as the probable black flag army.) [HT: J Richardson, *Will Islam be our Future?*]]

4b: GHARQAD TREE HADITH (IN HAMAS COVENANT, ART 7)

"The Day of Judgement will not come about until Muslims fight the Jews (killing the Jews). When the Jew will hide behind stones and trees, the stones and trees will say O Muslims, O Abdulla [= slave or servant of Allah], there is a Jew behind me, come and kill him. Only the [Gharqad tree](#) would not do that because it is one of the trees of the Jews." (related by [Sahih al-Bukhari](#) and Muslim).

5: ACTUAL 1982 PLAN DOC FOLLOWS:

<http://www.militantislammonitor.org/article/id/2671>

Website of Scott Burgess translator of The Project

http://dailyablution.blogspot.com/2005/11/the_project_par.html

In the name of Allah, the Beneficent and Merciful

<http://www.frontpagemag.com/articles/readarticle.asp?ID=22416&p=1>

S/5/100 report

1/12/1982 [December 1, 1982]

***Towards a worldwide strategy for Islamic policy
(Points of Departure, Elements, Procedures and Missions)***

This report presents a global vision of a worldwide strategy for Islamic policy [or "political Islam"]. Local Islamic policies will be drawn up in the different regions in accordance with its guidelines. It acts, first of all, to define the points of departure of that policy, then to set up the components and the most important procedures linked to each point of departure; finally we suggest several missions, by way of example only, may Allah protect us.

The following are the principal points of departure of this policy:

Point of Departure 1: To know the terrain and adopt a scientific methodology for its planning and execution.

Point of Departure 2: To demonstrate proof of the serious nature of the work.

Point of Departure 3: To reconcile international engagement with flexibility at a local level.

Point of Departure 4: To reconcile political engagement and the necessity of avoiding isolation on one hand, with permanent education and institutional action on the other.

Point of Departure 5: To be used to establish an Islamic State; parallel, progressive efforts targeted at controlling the local centers of power through institutional action.

Point of Departure 6: To work with loyalty alongside Islamic groups and institutions in multiple areas to agree on common ground, in order to "cooperate on the points of agreement and set aside the points of disagreement".

Point of Departure 7: To accept the principle of temporary cooperation between Islamic movements and nationalist movements in the broad sphere and on common ground such as the struggle against colonialism, preaching and the Jewish state, without however having to form alliances. This will require, on the other hand, limited contacts between certain leaders, on a case by case basis, as long as these contacts do not violate the [shari'a] law. Nevertheless, one must not give them allegiance or take them into confidence, bearing in mind that the Islamic movement must be the origin of the initiatives and orientations taken.

Point of Departure 8: To master the art of the possible on a temporary basis without abusing the basic principles, bearing in mind that Allah's teachings always apply. One must order the suitable and forbid that which is not, always providing a documented opinion. But we should not look for confrontation with our adversaries, at the local or the global scale, which would be disproportionate and could lead to attacks against the dawa or its disciples.

Point of Departure 9: To construct a permanent force of the Islamic dawa and support movements engaged in jihad across the Muslim world, to varying degrees and insofar as possible.

Point of Departure 10: To use diverse and varied surveillance systems, in several places, to gather information and adopt a single effective warning system serving the worldwide Islamic movement. In fact, surveillance, policy decisions and effective communications complement each other.

Point of Departure 11: To adopt the Palestinian cause as part of a worldwide Islamic plan, with the policy plan and by means of jihad, since it acts as the keystone of the renaissance of the Arab world today.

Point of Departure 12: To know how to turn to self-criticism and permanent evaluation of worldwide Islamic policy and its objectives, of its content and its procedures, in order to improve it. This is a duty and a necessity according to the precepts of shari'a.

THE FIRST POINT OF DEPARTURE:

Know the terrain and adopt a scientific methodology for [The Project's] planning and execution.

a- Elements:

Know the influential factors in the world, whether they act as Islamic forces, adverse forces, or neutral

forces.

Use the necessary scientific and technical means for planning, organization, execution and follow-up.

b- Procedures:

Create observation centers in order to gather and store information for all useful purposes, if need be relying on modern technological methods.

Create centers of study and research and produce studies on the political dimension of the Islamic movement.

c- Suggested missions:

Draw up a map of [religious and ideological] doctrines in the world to have a global vision from 100 years ago to our era, and analyze the current situation in light of that configuration, taking account of changes both happening and predicted.

Draw up a map of doctrines of the Muslim world.

Draw up a map of Islamic movements in the Muslim world.

Carry out successive political and scientific studies in varying Islamic areas, those which apply more particularly to current events.

Carry out a scientific study which addresses the history of contemporary Islamic movements, and use it.

THE SECOND POINT OF DEPARTURE

To demonstrate proof of the serious nature of the work.

a- Elements:

Clarity of the principal objectives of the dawa in the eyes of all, as well as clarity of the temporary objectives, necessitates exploitation, channeling and orientation of the energies.

Devote sufficient effort to the service of the workers [for Allah] and coordinate their efforts to the sole and same objective.

Devote sufficient time.

Spend money to the extent possible.

b-Procedures:

Exploit all the energies of the workers to the service of the dawa, each at his level (the criterion of efficiency, given that each must be devoted to the task to which he's assigned).

Mobilize the greatest possible number of supporters and officials.

Collect money efficiently, control expenses and invest in the general interest.

c- Suggested missions:

Carry out a survey of workers (appropriate men and appropriate location)

Establish schedules with the hours of workers and specialists and use their efforts with good judgment and on time (appropriate effort at the right time).

An engagement with economic institutions adequate to support the cause financially.

THE THIRD POINT OF DEPARTURE

Reconcile international engagement with flexibility at the local level.

a- Elements:

To define the guidelines that everyone [worldwide] must follow.

To leave a margin that provides sufficient flexibility at the local level for the issues that do not conflict with the general lines of the global Islamic policy.

b- Procedures:

The Movement, at a global level, will define the Islamic domain and issues in a general way which will require the engagement of all according to previously defined priorities.

The local leadership will define local issues that come within their prerogative, according to the principle of flexibility and according to previously defined priorities.

c- Suggested Missions

Worldwide Islamic engagement for a total liberation of Palestine and the creation of an Islamic state is the mission which falls to the global leadership.

To establish a dialogue at a local level with those who work for the cause according to the global political lines of the Movement. It is up to the local leadership to define the shape of that dialogue.

THE FOURTH POINT OF DEPARTURE

To reconcile political engagement with the necessity of avoiding isolation, on the one hand, with permanent education and institutional work on the other.

a- Elements

Liberty to function politically in each country according to local circumstances, without however participating in a process which makes a decision which would be contrary to the texts of Shari'a.

To invite everyone to take part in parliament, municipal councils, labor unions and other institutions of which the membership is chosen by the people in the interest of Islam and of Muslims.

To continue to educate individuals and generations and to guarantee the training of specialists in various areas according to a previously designed plan.

To construct social, economic, scientific and health institutions and penetrate the domain of the social services, in order to be in contact with the people and to serve them by means of Islamic institutions.

b- Procedures

To study the varied political environments and the probabilities of success in each country.

To plan specialized study missions which will concentrate on useful areas such as communications, the history of Islam, etc.

To conduct feasibility studies concerning various institutions and create them according to priorities established in each country.

c-Suggested Missions

To conduct studies relating to the experiences of political Islam and to draw lessons from them.

To give an Islamic policy perspective on the pressing questions of the day.

To keep questions of local importance such as issues concerning workers, unions, etc. within an Islamic framework.

To create a certain number of economic, social, health care and educational institutions, using available means, to serve the people within an Islamic framework.

THE FIFTH POINT OF DEPARTURE

To dedicate ourselves to the establishment of an Islamic state, in parallel with gradual efforts aimed at gaining control of local power centers through institutional action.

a- Elements

To channel thought, education and action in order to establish an Islamic power [government] on the earth.

To influence centers of power both local and worldwide to the service of Islam.

b- Procedures

To prepare a scientific study on the possibility of establishing the reign of God throughout the world according to established priorities.

To study the centers of power, both local and worldwide, and the possibilities of placing them under influence.

To conduct a modern study on the concept of support for the dawa and Islamic law, and more particularly on the men of influence in the State and the country.

c- Suggested Mission

To draw up an Islamic Constitution in light of efforts deployed up to now.

To draw up Islamic laws, civil laws, etc.

To work within various influential institutions and use them in the service of Islam.

To use the work of economic, social, and other specialized Islamic institutions.

THE SIXTH POINT OF DEPARTURE

To loyally work alongside Islamic groups and institutions in various areas and in agreement on a common ground in order to "cooperate on points of agreement and put aside points of disagreement".

a- Elements

To coordinate the Islamic work in a single direction as will permit the laying of the foundations of the growth of Muslim society and dedication to the power of God on Earth.

For each to work according to his capacities in his chosen field and to master it, with loyalty and coordination of effort.

b- Procedures

To study the true nature of Islamic movements, to evaluate their experiences and draw up plans to initiate collaboration among them.

To avoid creating new Islamic movements in a country which already has one; there will be but one movement, serious and complete.

c- Suggested missions

To coordinate the efforts of all those working for Islam, in each country, and to establish good contact with them, whether they work in individuals or in groups.

To reduce the differences that exists between workers for Islam and to resolve their conflicts according to shari'a.

THE SEVENTH POINT OF DEPARTURE

To accept the principle of temporary cooperation between Islamic movements and nationalist movements in the broad sphere and on common ground such as the struggle against colonialism, preaching and the Jewish state, without however having to form alliances. This will require, on the other hand, limited contacts between certain leaders, on a case by case basis, as long as these contacts

do not violate the [*shari'a*] law. Nevertheless, one must not give them allegiance or take them into confidence, bearing in mind that the Islamic movement must be the origin of the initiatives and orientations taken.

a-Elements:

To combine all efforts against the supreme forces of evil in accordance with the principle that one must "battle one evil with a lesser evil".

To limit the collaboration to the leadership or to a limited number of individuals in order to maximize the benefit and minimize the possible drawbacks.

To work from perspective of the objectives previously defined for the *dawa*.

b-Procedures:

To make a study to evaluate the areas with the object of mutual assistance between Islamic and other movements and draw lessons from it.

To study the areas which allow cooperation, and define the boundaries.

To study the philosophy and plans of other movements.

c- Suggested Missions:

Each country should study the possibility, in the future, of strengthening internal collaboration.

THE EIGHTH POINT OF DEPARTURE

To master the art of the possible on a temporary basis without abusing the basic principles, bearing in mind that Allah's teachings always apply. One must order the suitable and forbid that which is not, always giving a documented opinion [according to *shari'a*]. But we should not look for confrontation with our adversaries, at the local or the global scale, which would be disproportionate and could lead to attacks against the *dawa* or its disciples.

a- Elements:

To evaluate the education of individuals and not to excessively use typical modern education that does not correspond to reality, which is devoid of flexibility and could have grave consequences such as the conflict between individuals for a simple comment or a simple failure.

To give a documented and scientific view, in the form of speeches, communiqués and books, that bears on events important to the *Ummah*.

To avoid the Movement hurting itself with major confrontations, which could encourage its adversaries to give it a fatal blow.

b-Procedures:

To carry out a study to evaluate the experiences of Islamist movements in order to avoid their fatal errors.

To develop educational methods that are at the same time exemplary, realistic and true to our principles, in order to bestow a flexibility sufficient to permit the facing of reality.

c-Suggested Missions:

To develop initiation programs for the faithful and proceed with sensitivity to the foundation of past experience.

To prepare individuals according to modern educational methods.

THE NINTH POINT OF DEPARTURE

To construct a permanent force of the Islamic *dawa* and support movements engaged in jihad across the Muslim world, to varying degrees and insofar as possible.

a-Elements:

To protect the *dawa* with the force necessary to guarantee its security at the local and international

levels.

To make contact with all new movements engaged in *jihad*, everywhere on the planet, and with Muslim minorities, and to create links as needed to establish and support collaboration.

To maintain jihad and awakening throughout the *Ummah*.

b-Procedures:

To form an autonomous security force to protect the *dawa* and its disciples locally and worldwide.

To study movements engaged in *jihad* in the Muslim world, as well as among Muslim minorities, to better understand them.

c-Suggested Missions:

To build bridges between movements engaged in *jihad* in the Muslim world, and between Muslim minorities, and to support them insofar as possible within a framework of collaboration.

THE TENTH POINT OF DEPARTURE

To use diverse and varied surveillance systems, in several places, to gather information and adopt a single effective warning system serving the worldwide Islamic movement. In fact, surveillance, policy decisions and effective communications complement each other.

a-Elements:

To make the policy decisions to collect important and precise information.

To diffuse Islamic policy so that it is largely and efficiently covered by the media.

b-Procedures:

To create a modern surveillance system by means of advanced technology (possibly created at the

research centers mentioned earlier).

To create an effective and serious media centre.

c- Suggested Missions:

To warn Muslims of the dangers that threaten them and the international conspiracies directed at them.

To give our views on current events and future issues.

THE ELEVENTH POINT OF DEPARTURE

To adopt the Palestinian cause as part of a worldwide Islamic plan, with the policy plan and by means of *jihad*, since it acts as the keystone of the renaissance of the Arab world today.

a-Elements:

To provide an Islamic view on all areas, problems and solutions relative to the Palestinian question, based on the precepts of Islam.

To prepare the community of believers for jihad for the liberation of Palestine. [One can lead the *Ummah* to realize the plans of the Islamic movement above all if victory is ours], if God wills it.

To create a modest nucleus of *jihad* in Palestine, and to nourish it in order to maintain the flame that will light the road toward the liberation of Palestine, and in order that the Palestinian cause will endure until the moment of liberation.

b-Procedures:

To collect sufficient funds for the perpetuation of *jihad*.

To conduct a study of the situation of Muslims and the enemy in occupied Palestine.

c-Suggested Missions:

To conduct studies on the Jews, enemies of Muslims, and on the oppression inflicted by these enemies on our brothers in occupied Palestine, in addition to preaching and publications.

To fight against the sentiment of capitulation among the *Ummah*, to refuse defeatist solutions, and to show that conciliation with the Jews will undermine our Movement and its history.

To conduct comparative studies on the Crusades and Israel, and [the victory that will be that of Islam].

To create jihadi cells in Palestine, and support them in order that they cover all of occupied Palestine.

To create a link between the moujahadin in Palestine and those throughout the Islamic world.

To nourish a sentiment of rancor with respect to the Jews and refuse all coexistence.

THE TWELFTH POINT OF DEPARTURE

To know how to turn to self-criticism and permanent evaluation of worldwide Islamic policy and its objectives, of its content and its procedures in order to improve it. This is a duty and a necessity according to the precepts of shari'a.

a-Elements:

To conduct constructive self-criticism, in order to avoid pitfalls.

To proceed with constant evaluation, on a scientific basis, to permit the further construction of policies.

To improve Islamic policies and to take profit from past experiences must be a clear and essential objective.

b-Procedures:

To evaluate current practices and profit from past experience.

To ask officials in the various countries to give their views on direction, methods and results.

c-Suggested Missions:

To produce an official document on global Islamic policy.

To make the countries, the officials and the people aware of that policy.

To begin to apply the policy, to evaluate it annually and to improve it if need be.